to Realize Our Mission

Materiality Items (Priority Issues)

to Pressing Climate Change Need to Respond

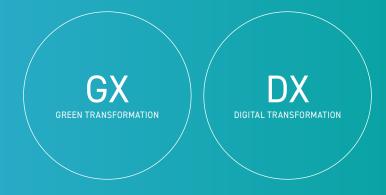
Various social challenges in Japan and overseas are leading to higher than before the Industrial Revolution.

The external environment around us is also undergoing major changes.

unsustainable conditions. In 2023, average global temperatures are an era of the global boiling-clearly more severe than global warming. The average global temperature in 2024 is expected to be more than 1.5° C

Social Trends Surrounding the ENVIPRO Group

Long-Term Trends



Medium- and Short-Term Trends

- Demand for the establishment of a green value chain
- Growing international competition for resources
- Surfacing social challenges related to waste plastics
- Data utilization in non-IT businesses
- Increase in utilization of IoT, AI, Robotics
- Increasing competition for human resources

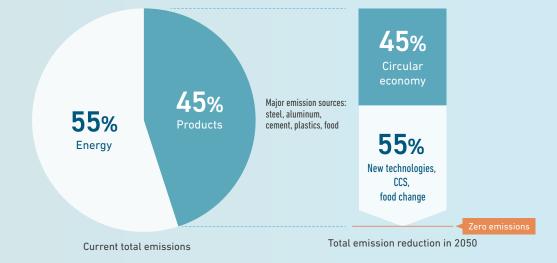
01 | Growth Strategy

Looking to Achieve Carbon Neutrality by 2050

Society is likely to press more firmly for carbon neutrality as climate change advances.

Achieving carbon neutrality requires not only the electrification of economic activity and the transition to renewable energy for power consumption but also the reassessment and intentional redesign of product lifecycles. This means taking a circular economy approach to manufacturing, usage, and disposal.

The Big Picture on Greenhouse Gas Emissions: Tackling Overlooked Emissions*1



According to the Ellen MacArthur Foundation*2, 55% of all greenhouse gas emissions can be reduced through renewable energy conversion, while the remaining 45% are attributed to the manufacturing and usage of products. Reducing this 45% can be addressed through a circular economy approach. In Japan, it has been estimated that the proportion of divisions with leeway to contribute to greenhouse gas reduction through resource circulation efforts accounts for approximately 36% of total greenhouse gas emissions. *3

^{*1} Source: "Completing the picture: How the circular economy tackles climate change," Ellen MacArthur Foundation,

^{*2} Ellen MacArthur Foundation: This organization was establishment, the foundation has engaged in various activities, including awareness-raising activities through information dissemination and the establishment of a global network transcending national boundaries.

^{*3} Source: Reference Materials on the Second Progress Check of the Fourth Basic Plan for Establishing a Sound Material-Cycle Society and the Circular Economy Process Chart," Ministry of the Environment

The market related to the circular economy is expected to expand significantly both in Japan and overseas. In Japan, the market is projected to reach a value of 80 trillion yen by 2030 and 120 trillion yen by 2050.

Identifying Materiality Items (Priority Issues) as a Company that Leads the Circular Economy

Themes	Materiality Items (Priority Issues)	Corresponding SDG Targets
Production of Green Materials	Increasing demand for green materials in the supply chain Increasing demand for ferrous scrap due to building of additional electric furnaces Increasing demand for non-ferrous metals and rare metals due to electrification Promotion of advanced resource circulation of waste plan	10 10 10 10 10 10 10 10 10 10 10 10 10 1
Productivity, DX	Personnel saving in the production process Promotion of data utilization in business activities	
Personnel development	Investment in human resources to promote business activities	3 ==== 1

^{*/} Group materials: Materials made from terrestrial resources (waste) in ways that do not produce proportions pages or produce year little proportions ages (reputed raw materials and reputed materials).

Working to Expand the Circular Economy



The Value Creation Process OUTPUT / OUTCOME Mission Contribute to Create Based on the corporate philosophy and mission of the Group, the ENVIPRO Group organizes the relationship Value Provided **Financial Capital** between business activities and social issues, and ▶P70 identifies materialities as a leading company in the circular economy. Through the Group's value creation process, we will continue to provide sustainable value Social value to our stakeholders and achieve our mission Manufacturing Capital statement and sustainable growth. ▶P21 • P20 - 40 2 BUSINESS MODEL Sustainable Society Economic value Intellectual Capital Lead a Circular Economy **Global Trading** Lithium-ion Battery **Human Capital Recycling Business** ▶P22 • P50-52 Environmental value ▶P33 **ENVIPRO Group Businesses** Corporate culture Technological capability: Trading capability Sales capability Logistics capability Inventiveness Productive capacity Collection capability INPUT PP16 Natural Environment **Natural Capital** Local Community ▶P45 Other Businesses **Business Partners Financial Capital** Natural Capital Employees Materiality Items **Human Capital** Intellectual Capital Shareholders and Investors ▶P12 **Growth Foundation Management Foundation** Social/ Relational Capital ▶P63 **Manufacturing Capital** Social/Relational Capital Increasing demand for green materials ▶P57 in the supply chain A disciplined group of autonomous individuals with emergent abilities ▶P50 Personnel saving in the production process, promotion of data utilization in business activities "Creative Company" "Circular Company "Company pursuing virtue" **Corporate Philosophy** The values and DNA that ENVIPRO Holdings holds most dear [without change] ▶P03 Investment in human resources to promote business activities

The relationship between sustainability management and six management capitals

In order to achieve social and corporate sustainability at the same time, we need to improve our six management capitals without imbalance.

In order to play a part in the realization of a sustainable society, the ENVIPRO Group is committed to both improving corporate value and solving social challenges through the practice of sustainability management.

