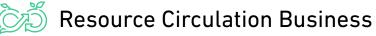
ENVIPROGROUP BUSINESSES





Overall View of Our Businesses





We work to use limited resources effectively and reduce waste by promoting the reuse, recycling, and remanufacturing of waste and resources. We also offer new value to the world by using waste to manufacture recycled materials.



*1 As of July 1, 2024, our consolidated subsidiary ECONECOL Inc. absorbed Kuroda Recycle Co., Ltd. and SYN ECO Inc., and Nitto Kako Co., Ltd. absorbed Toyo Rubber Chip Co., Ltd. *2 Equity method affiliates



Global Trading Business



In this business, we distribute internationally the metal scrap and other resources generated in Japan and other countries. We provide export agency services for used cars and other items to meet customer needs.

NEWSCON Inc.

NEWSCON Cyterrace Co., Ltd.





👝 Lithium-ion Battery Recycling Business

By recycling lithium-ion and other rechargeable batteries, we contribute to the collection of rare metals such as cobalt, nickel, and lithium, making effective use of limited resources.

We aim to achieve a closed loop, LIB-to-LIB.

J-Cycle Co., Ltd.

Others

Welfare Service Business for People with Disabilities **Environment Management Consulting Business**

In this segment, we are developing the Welfare Service Business for People with Disabilities. This business supports the independence of people with disabilities in areas such as employment and community life. In addition, our Environment Management Consulting Business helps companies develop environmental strategies and plans for reducing greenhouse gas emissions.

 Welfare Service Business for People with Disabilities As toco ASTOCO Inc.



NVIPRO GROUP SUSTAINABILITY REPORT 2024





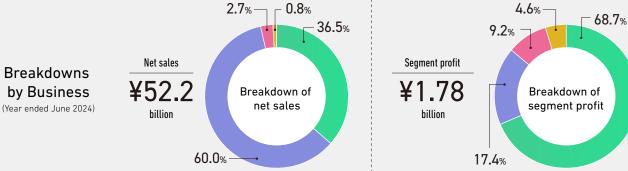
• Environment Management Consulting Business



Bight



VOLTA Inc.



HIGHLIGHTS

02

Business

New NEWSCON Netherlands branch was opened and started business

NEWSCON Inc., which plays a central role in the company's global trading business, has set a goal of increasing the volume of recyclable resources it handles to 1 million tons by the fiscal year ended June 2027. In order to achieve this goal, we opened a Netherlands branch to increase the volume of imports and trilateral trade in addition to intra-European transactions for recycled resources from Europe. We aim to increase our international response capabilities through local operations and expand overseas transactions.

Conclusion of a partnership agreement with Sumitomo Mitsui Trust Bank

Sumitomo Mitsui Trust Bank, Limited introduced us to local governments that have issues with waste collection and recycling, as well as product manufacturers that have issues with manufacturing and recycling and reuse. We will provide the necessary support for the transition to a circular economy, including providing our specialized know-how in building circular models and operating and expanding recycling facilities.

In cooperation with Tokyo Steel, we started promoting the circulation of green steel derived from ferrous scrap in Japan

The ferrous scrap collection yard in Amagasaki, Hyogo Prefecture, operated by NEWSCON Inc., has begun operating as Tokyo Steel Manufacturing Co., Ltd.'s Kansai satellite yard. We work together in the value chain to reduce CO2 emissions and realize an optimal resource circulation.

• Obtained CDP score [A-] for information disclosure in the field of climate change

At the Matsumoto branch we introduced a pre-shredder, increasing shredding capacity by 1.7 times

A pre-shredder was installed at ECONECOL Inc.'s Matsumoto branch plant and began operation in January 2024. By improving the efficiency of the pre-processing process, the crushing capacity has increased to 30t/h, or 1.7 times compared to the previous level, and the range of items handled has also expanded.



Expanded plastic material recycling business by installing three of the newest sorting machines

ECONECOL Inc.'s Shizuoka Branch has introduced three of the newest sorting machines equipped with multiple sensor functions.



= Launch of resource collection station to help with environmental education in the Shinshu region (Nagano Prefecture).

From April 1, 2024, we jointly established an unmanned resource collection station "Mottainai BOX" with the Shinshu Environmental Education Network. A portion of the proceeds from the collected resources are used as management funds for environmental learning activities in Chushin District, Nagano Prefecture.



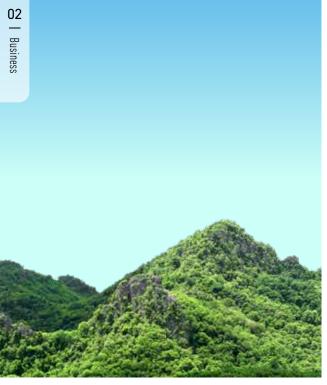
Established ECODEMO for cleaning and dismantling work

On April 1, 2024, ECONECOL Inc. established ECODEMO Inc., which handles cleanup and dismantling work. On September 30, 2024, we received capital participation from Sumitomo Mitsui Trust Panasonic Finance Co., Ltd.

VOLTA invested to establish joint venture for lithium-ion battery recycling

On May 15, 2024, VOLTA Inc., Miracle Eternal PTE LTD., and Mitsui & Co., Ltd. signed an agreement to establish a joint venture company, J-Cycle Co., Ltd.

HIGHLIGHTS



We merged a metal resource circulation company and polymer resource circulation company to create two organizations promoting the circular economy

As of July 1, 2024, we have reorganized our group organization in our metal resource circulation business and polymer resource circulation business. The integration of consolidated subsidiaries has created two organizations that drive the circular economy business.

Metal resource circulation

Polymer resource circulation

Three companies engaged in resource circulation including metals - ECONECOL Inc., Kuroda Recycle Co., Ltd., and SYN ECO Inc. - have merged, with ECONECOL Inc. as the surviving company. Our aim is to strengthen project response capabilities by expanding the scale of business, as well as to improve profitability through more efficient management resources and streamline organization and business operations, and further promote the circular economy. Through reorganization, we will further expand our broad response capabilities through the establishment of new plants and the use of M&A.



Nitto Kako Co., Ltd., which manufactures and sells rubber and resin products, and Toyo Rubber Chip Co., Ltd., which manufactures and sells recycled rubber from waste tires, have been vertically integrated, with Nitto Kako Co., Ltd. as the surviving company. We aim to promote resource circulation of polymers (plastics, rubber, etc.), launch circular economy products that integrate the entire process from rubber waste processing to product manufacturing, and expand its business by optimizing human resources. Through reorganization, we will strive to produce one-stop recycled materials and products through functional vertical integration.

